



Capital City Development Corp.

# *2002 Annual Report*

Presented March 2003



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CAPITAL CITY DEVELOPMENT CORP.



**To:** CCDC Board of Commissioners  
Mayor and City Council

**From:** Kevin McKee, Chair, CCDC Board of Commissioners  
Phil Kushlan, CCDC Executive Director

**Subject:** Annual Report for Calendar Year 2002

**Date:** February 28, 2003

The mission of CCDC is as follows: "As directed by Idaho Statute, the Boise City Council and the Board of Commissioners' strategic plan, the Capital City Development Corporation facilitates the ongoing redevelopment of Boise neighborhoods, ensuring high-quality physical environments and a versatile, modern infrastructure, while supporting social well-being and long-term economic vitality. This unique role is accomplished both independently and through collaborative partnerships with public agencies and private entities focusing on professional master planning, infrastructure and facility development, financial access, public property management and community-wide advocacy and education."

The agency has worked diligently again this year to fulfill that mission. CCDC has continued in existing partnerships such as Boise City, Ada County, GBAD, State of Idaho and Civic Partners. Some of the results of these partnerships are detailed in the "Notable Accomplishments" sections. New or potential partnerships were initiated and some are chronicled in this report.

Many projects will take years to complete with a myriad of influences playing part. The "Continuing Efforts" section will relate some of these projects. "New Initiatives" follow "Continuing Efforts" and again, many years may elapse before completion of some of these projects. The sections after "New Initiatives" documents ongoing activities such as streetscapes, parking, plan review, administration and finance.

The agency strives to work with integrity with a variety of partners to fulfill its mission. This purpose of this document is to summarize agency activities for the year 2002 for your review.



## LEADERSHIP

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The Board of Commissioners continued the strategic planning process begun in 1999. Kevin McKee, Cheryl Larabee and Dean Sorensen were reappointed during the year. In addition, a vacant board position was filled with the appointment of Commissioner John May, increasing the number of board members to eight out of a potential nine-member board. In January 2002 the board began meeting in the Commissioners Hearing Room at the newly completed Ada County Courthouse.

		<u>Term Expires</u>	<u>E-mail address</u>
<i>Standing/Back row</i>			
Dale Krick	Vice Chairman	04/30/04	dekrick@ccdcbiose.com
Paula Forney	Commissioner	05/01/05	pbforney@ccdcbiose.com
M. Jerome Mapp	Commissioner	03/31/05	mjmapp@ccdcbiose.com
Dean Sorensen	Commissioner	01/01/07	dsorensen@ccdcbiose.com
Cheryl Larabee	Secretary/Treasurer	03/31/07	clarabee@ccdcbiose.com
<i>Sitting/Front row</i>			
J. Philip Reberger	Commissioner	04/30/03	preberger@ccdcbiose.com
Kevin McKee	Chairman	09/10/07	kmckee@ccdcbiose.com
John May	Commissioner	10/16/07	jmay@ccdcbiose.com



# NOTABLE ACCOMPLISHMENTS

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## *ADA COUNTY COURTHOUSE*



Phase one, the construction of the 340,000-square-foot Ada County Courthouse, was completed in January 2002. This facility with its attendant parking and public plaza spaces represents approximately \$62 million in public investment. The CCDC development staff worked with the parking director to establish professional property management regimes for the common areas of the development. Staff facilitated the adoption of the Common Area Maintenance Agreement as a joint public/private venture among CCDC, Ada County and developer Civic Partners.

## *AVENUE A: THE CIVIC PLAZA MIXED-USE PROJECT*

With its partners, CCDC celebrated a groundbreaking for the \$67-million Civic Plaza Mixed-Use Project. This is the second phase of the Ada County Courthouse Corridor project. The first phase, completed in January 2002, is the courthouse, retail and garage development. The current construction is for a residential, retail and parking complex located to the east of the courthouse. In addition to the Mixed-Use Project, future phases include the Idaho Water Center and the adjacent University Place, collocating the state's institutions of higher learning in downtown Boise.



The Civic Plaza Mixed-Use Project is a development of 299 units of affordable apartments, 320 parking spaces and more than 28,000 square feet of retail space in two buildings. The first building, to the west of Avenue A, combines the existing Courthouse Parking Garage, retail space on the ground floor and four new floors of apartments above. The complementary building, on the east side of Avenue A, consists of five floors of apartments above the ground floor of retail, with parking underground. Estimated completion of the project is early 2004.

## *WESTSIDE DOWNTOWN DISTRICT*

Effective December 8, 2001, the Boise City Council approved creation of the Westside Downtown Urban Renewal District. This was a culmination of many months of discussion among business people and residents in Westside, interested citizens, CCDC staff and consultants as well as other government agencies.



The Westside district is adjacent to the downtown core and consists of 47 blocks (144 acres) between approximately Ninth and 16<sup>th</sup> and Grove and Washington streets. The urban renewal plan envisions a place with:

- A rich mixture of urban-style housing, offices, shops,

galleries, restaurants and sidewalk cafes in a new urban neighborhood where people enjoy living, working and playing close to the city center.

- Plazas, parks, artwork and cultural events in attractive public spaces.
- Excellent transit that allows people to move easily between Westside and other parts of downtown and the region.

### *IDAHO PLANNING ASSOCIATION AWARD FOR VIRTUAL MODEL*



The Downtown Boise Model received an award for Outstanding Tool from the Idaho Planning Association at its annual meeting in Moscow. The model, which is continually undergoing refinement, is a useful tool for planning, development, design and marketing. The model is a computer-based 3-D representation of downtown Boise, incorporating geographic information system (GIS) layers, aerial photography, 3-D building extrusions and actual façade photography. Originally produced under contract with Boise GIS firm Spatial Dynamics, the model has been further developed and refined by Visual Genesis, a Boise firm specializing in computer visualization processes. The current work plan involves the creation of DVD and CD-ROM presentations that show the development and potential applications of the model. The next step will be integrating the model into an interactive presence on the Web site.

## CONTINUING EFFORTS

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### *BOISE SMART CITY INITIATIVE*

The Smart City Initiative focuses on how to create a dynamic urban place in the River/Myrtle district, one that would be especially attractive to new-economy businesses. In February 2002, the Steering Committee and citizen committees concluded their work by preparing recommendations for how to achieve this vision, which are captured in their report. Key recommendations included:

- Identifying where public investment will spark private development
- Creating an urban place that is diverse, inclusive, safe, livable and full of vitality
- Promoting transportation alternatives to the automobile
- Ensuring a substantial amount of housing and a variety of housing options
- Integrating sites/facilities for both formal and informal learning into the entire area
- Promoting sustainable design and development, and the use of alternative energy sources
- Aggressively marketing River/Myrtle's many assets and continuing promise to the world



Committee members presented this report to the Mayor and Boise City Council on May 28 and invited them to become partners in implementing the recommendations. CCDC is now preparing an implementation strategy for carrying these recommendations forward, which will include inviting community leaders and citizens to become involved in key projects.

# NEW INITIATIVES

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## BOISE TOWER

Boise Tower Associates encountered difficulties securing financing, therefore progress has been slow. CCDC is evaluating the future of the Boise Tower at report publication. When complete, the project is a 25-story, 295-foot-tall structure.



The Boise Tower features 110 condominiums and penthouses, ranging from 1,100 sq. ft. to 3,800 sq. ft. on the top 18 floors. Seven lower floors consist of retail, privately owned secured parking, condominium offices and a floor devoted to recreation and social amenities.

## CONVENTION CENTER EXPANSION

The Greater Boise Auditorium District (GBAD) has purchased property between Front, Myrtle, 11<sup>th</sup> and 13<sup>th</sup> streets to allow for expansion of the Boise Convention Center. The site is at a critical hinge point along the Pioneer Corridor where a major outdoor public space could be created that would benefit both the convention center and the corridor.



CCDC has been an active participant in the development of the design for the convention center expansion focusing on coordinating the project's design with the Pioneer Corridor.

## OLD BOISE/EASTSIDE STUDY AREA

In Spring 2002 CCDC held an informational meeting for property owners and others on the results of the 2001 eligibility report and began collecting information on existing conditions in the study area. The Boise City Council accepted the eligibility report in September 2002, directing CCDC to commence preparation of a master plan for the possible formation of an urban renewal district.



CCDC retained Zimmer Gunsul Frasca Partnership (ZGF) to assemble a consultant team to prepare the master plan. ZGF is creating a development concept and the urban design elements of the master plan. Leland Consulting Group is preparing the real estate market analysis and strategy and Washington Group International will conduct the traffic analysis.

## GATEWAY EAST STUDY AREA

CCDC established the Gateway East Study Area at the request of the Boise City Council, after the city purchased 325 acres in the vicinity of the Isaac's Canyon interchange on I-84. The city asked CCDC to evaluate the eligibility of the city-owned land and surrounding properties for formation of an urban renewal district. The city also authorized CCDC to proceed with preparing a master plan for the area. In 2002 Boise City and CCDC retained Leland Consulting Group to prepare a market analysis as the first step in preparing a master plan for the area. This market analysis has been completed and was presented to the CCDC Board in December 2002. It is anticipated that the master plan will be presented to the Boise City Council in February 2003.

## *EIGHTH STREET MARKETPLACE*

S-Sixteen Limited Partnership owns much of the old railroad switchyard property from Sixth Street to Fifteenth Street, including the Eighth Street Marketplace. S-Sixteen has changed its investment strategy and put most of its holdings in the area on the market.



CCDC worked with S-Sixteen to develop a preliminary master plan and identify sites and uses for their holdings including hotel and office uses. There has been strong interest from buyers. CCDC has met with one of the potential buyers and is working with them to rejuvenate the Eighth Street Marketplace with a strong component of national retailers.

## *IDAHO WATER CENTER*



Phase one of the University of Idaho Foundation's University Place made some progress in 2002. At year-end the Idaho State Building Authority was poised to issue bonds to fund a mixed-use facility consisting of general office, classroom and state and federal offices. CCDC will fund the construction of a garage and coordinate construction monitoring through CH2M HILL.

## *DOWNTOWN MOBILITY STUDY*

In 2002, the CCDC Board of Commissioners adopted the Smart City Committee Report and submitted the report to the Boise City Council. The report recommended that significant attention be given to transportation and transit alternatives in downtown Boise. This recommendation has led to the Downtown Mobility Study, which will review the possibility of the development of a multimodal center and circulator system to serve the downtown core. Such a system would allow people to access various activity centers without using their automobiles and thereby avoid the need to build redundant parking facilities at these locations. The board has continuously supported this concept.



The Downtown Mobility Study is a cooperative effort among the Regional Transportation Authority (Valley Ride), ACHD, Boise City and CCDC. The project sponsors are applying for federal grant money to fund the study. The purpose in conducting this study is to present an alternative analysis looking at mode type and potential routing. Valley Ride will be managing the process and applying for an FTA 5307 grant.

# STREETSCAPES

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## *BASQUE BLOCK PHASE II*

The agency was able to contribute \$16,500 in River/Myrtle district funds toward the construction cost of an extension of the Basque Block. The newly paved area at Sixth and Grove streets beautifies the east entrance of the Basque Center. CCDC's contribution to the project represents about 50% of the total construction cost. The Basque Center completed a successful fund-raising effort for the remainder of the money needed to complete construction. The fund-raising included a brick engraving component and over one hundred supporters of the Basque community contributed to the project.

## *GROVE STREET GARAGE LANDSCAPE UPGRADE*



In the summer of 2002, CCDC completed work on the Grove Street Garage Landscape Upgrade and realignment of Ninth Street at the northwest corner of Ninth and Front. The City of Boise, Ada County Highway District, Greater Boise Auditorium District and CCDC partnered on the project to produce the following benefits to the downtown community and general public.

- Improved pedestrian/traffic safety on Ninth Street adjacent to the convention center due to the creation of a delivery zone
- Improved traffic safety by simplification of Grove Street's intersection with Ninth Street

- Improved pedestrian safety through better lighting and removal of landscape clutter
- Addressed congestion at Ninth and Front streets with opportunity for two lanes of right-turn traffic
- Improved use of the garage through updated entry and directional signage
- Upgraded site appearance with brick treatments, awnings, exterior paint, brighter lobby areas and landscaping
- Enhanced the downtown experience with a public art presentation

# ARTS PROJECTS

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Several major artworks were added to Boise's public art collection in 2002, in part through funding provided by CCDC. These included:

## *GROVE STREET ILLUMINATED AND BOISE CANAL*



This impressive artwork, a creation of Boise artist Amy Westover in her debut as a public artist, is the newest in Boise City's public art collection. It is located on the beautiful new brick plaza at Ninth and Grove streets, part of the Grove Street Garage Landscape Upgrade. The artwork celebrates the early history of Grove Street through photographs and memorabilia etched into acrylic on the inner surface of three monumental arcs made of brushed aluminum. The artwork uses illuminated letters to trace the path of the Boise City Canal underneath the plaza.

## *SPRING REVEAL*

The Ada County Courthouse, completed in January 2002, now has a dramatic cascading waterfall at the center of the plaza in front of the building.



“Spring Reveal” is the creation of Brian Goldbloom, a Washington sculptor, who also included a series of volcanic basalt columns which have been carved away and polished to reveal their inner structure and beauty. Ada County was the primary sponsor of the fountain. CCDC provided additional funding to complete the work.

## *KIOSKS AND CULTURAL DISTRICT LOGO*

2002 saw the installation of kiosks that display a map of the public art collection and cultural locations in downtown Boise, and signage using a unique logo to identify the Cultural District. The kiosks are at Eighth and Idaho and Eighth and Front streets.



Thirteen of the Cultural District signs have been mounted to historic light poles as the first phase of a project to mark the boundaries of the district, which lies approximately between Front Street and the Boise River, and between Capitol and Ninth streets. CCDC provided the funding for both of these projects, which are designed to alert visitors to the wealth of cultural resources in downtown Boise.

## *BASQUE BLOCK SIGNAGE*

The Basque Block streetscape improvement project of 2000 created a signature public space celebrating the Basque culture in Boise and the region. This project was the result of a major public-private partnership. An important final step in the project was completed in 2002, as part of CCDC’s commitment to Boise’s Lasting Legacy initiative. Eight interpretive signs were installed on buildings fronting the Basque Block and each sign presents a part of the history of the block through photographs and text. The Basque Museum spearheaded the project, and Mark Baltes and Classic Signs Studio created the signs.

## *HOMAGE TO THE PEDESTRIAN*



“Homage to the Pedestrian” consists of four acoustic drum kits mounted on poles. Each kit contains a different set of percussion instruments, which are activated by the motion of passersby. Internal compact fluorescent light bulbs illuminate the drums at night, showing off their inner workings as shadows. This work was installed on February 21, 2002, on the planter at the western spoke of the Grove Plaza.

## OTHER ACTIVITIES

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### *HOUSING DENSITY CODE CHANGE*

CCDC staff worked with Bellevue, Wash., building and fire officials to plan for a visit from a Boise delegation. The visit was intended to introduce Boise City fire, building and city officials to successful housing density code changes in the Puget Sound area.



Several communities in the Puget Sound region have adopted building code amendments that allow increased-height wood-frame construction of mixed-use multifamily units over below-grade, on-grade or elevated concrete parking structures. An important element of these changes is that additional building stories per square foot of land are allowed and the life-safety demands for housing can be met. In turn, a more affordable housing product and more efficient land use can be delivered to the community.

CCDC Commissioner and City Council member Paula Forney and CCDC Chairman Kevin McKee took part in the project. There is a series of follow-up sessions with CCDC, Boise City and private architecture firm representatives. The sessions include working through the steps needed to present this item, if appropriate, for consideration of a proposed change by city officials.

### *OUTDOOR DINING AREA DESIGN GUIDELINES*

One of the most popular dining destinations in Boise is the café district, located on Eighth Street between Bannock and Main streets. Here the outdoor eating areas associated with the restaurants and coffee houses make an important contribution to downtown vitality. CCDC staff prepared a set of proposed design standards for outdoor dining areas and held meetings with restaurant owners, the Downtown Boise Association, Boise City Clerk's office and others to obtain comments and suggestions.



The proposal was revised based on input from these meetings and from the CCDC Board. On October 15, 2002, the CCDC Board adopted design guidelines for use in advising existing and new restaurants on the expected level of quality for improvements in outdoor dining areas. The guidelines are intended to clarify expectations, reduce confusion, improve safety and maintain the high level of design quality already existing in outdoor dining areas on CCDC property.

## PARKING

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### *COURTHOUSE GARAGE OPENS*



The agency's newest parking facility is the Courthouse Garage, to the east of the Ada County Courthouse. The garage has just over 400 stalls, and an equal number of nearby surface spaces are under agency management. The first level of the garage will house retail operations, and four new floors of apartments are currently under construction above it (see Avenue A story on page 4).

### *PARKING TASK FORCE*

After the board received negative comments regarding proposed parking rate increases, a high-level working group of system stakeholders was established to look at the long-term viability of the system. The purpose of the review is to consider the mission of the system and how it might best be funded.

### *PUBLIC PARKING MANAGEMENT PLAN*

The CCDC Board adopted a new public parking management plan for the courthouse area. This document is used to present the management of the parking facilities to prospective borrowers, as a communication tool with its operator and as a policy document for the agency.

### *SHUTTLE LOT*

2002 was the second year of the pilot program for the Downtown Shuttle Express. The agency originally agreed to participate in the initial pilot program and will now look to cooperate in the transition to the permanent management plan.

## NEW PARTNERSHIPS

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CCDC was invited to join Boise Metro Economic Development Council. This organization, an arm of the Boise Metro Chamber of Commerce, focuses on job retention and creation in the Ada and Canyon county area.

Representatives of the City of Pueblo, Colorado, were in Boise to explore the activities that have transformed the downtown area. City Council members and urban renewal board members as well as city and Chamber of Commerce staff were included in the delegation. They met with representatives of GBAD as well as CCDC, Boise City and the Boise Metro Chamber of Commerce.

The City of Coeur d'Alene formed an urban renewal agency modeled on CCDC. They have called the organization Lake City Development Corporation or LCDC. Early in the year, they made a second visit with CCDC staff to consider urban renewal issues in their jurisdiction.

In October 2002, Thomas H. Allen, director of the Building Performance Research Institute in Boise, facilitated a meeting with Boise City, CCDC and a 16-member delegation from Japan. The Japanese delegation was on a four-city tour to learn more about downtown revitalization and urban renewal in the western United States. The tour included Portland, Boise, San Francisco and Seattle.



The delegation included representatives from Japanese cities in the area of Osaka on the Honshu island, the Nagaoka Chamber of Commerce, Nagaoka University, development companies, private businesses and two planning and design firms. In cooperation with Boise City, CCDC gave an overview of urban planning in Boise. In subsequent correspondence, tour leader Masako Mitarai wrote that their research concluded that Boise provides a national model of downtown redevelopment.

# ADMINISTRATIVE

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## *PERSONNEL*

The agency became a member of the Public Retirement System of Idaho. This allowed CCDC to enhance its recruitment tools.

Three staff positions were filled in 2002: Senior Planner, Intern and Administrative Specialist. The Senior Planner and the Intern are to facilitate district planning efforts. The Administrative Specialist fills a need for clerical support.

## *CONTRACT MANAGEMENT*

CCDC administrative staff completed an inventory of existing contracts, organized each by department. The purpose of the project is to create a master list of contracted items that will allow for reporting, compliance, performance and other management reporting. A CCDC work item includes improving the quality of contract oversight.

## *PARKING SYSTEM COLLECTIONS*

CCDC hired Eighth Street Parking Ambassadors to help educate the public about the special parking requirements of Eighth Street from Bannock to Main streets. Additionally, the agency became more actively involved in helping to identify and address a recurring problem with compliance and collection of parking fees and fines owed the system, on Eighth Street and in the garages. CCDC created extensive databases, then established a collection policy that effectively addresses the needs of the parking system.

## *CULTURAL INVESTMENT POLICY*

Since 1978, CCDC has invested an increasing amount of its resources in the arts including purchasing public artwork, sponsoring arts programs and cultural events and developing cultural facilities. During the 2001 budget process, the CCDC Board directed that a policy be developed to help guide the amount and type of arts investments made by the agency. In February 2002 a working group consisting of representatives from the Boise City Arts Commission and CCDC commenced development of this policy. After four months of intensive effort, the working group forwarded a recommended policy for funding cultural investments, which was adopted by the CCDC Board on June 10, 2002. The policy emphasizes that CCDC makes cultural investments as one of several economic development strategies for revitalizing downtown. The policy ties cultural investments to CCDC's construction of major capital projects such as building public parking garages, similar to Boise's percent-for-art program. The cultural investment policy has received attention from other agencies as a useful model.

# PROJECT REVIEW

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CCDC receives referrals from Boise City on any development projects proposed in downtown Boise's urban renewal districts. CCDC evaluates how these projects conform to the master plan for the appropriate district and recommends conditions of approval. Projects received during 2002 are listed below.

## *RIVER/MYRTLE DISTRICT*

- 190 W. Front; Parcels 2 & 3 in the Courthouse Corridor; 300-unit apartment and retail building
- 412 W. Broad Street; "The Blocks" mixed-use project including parking, hotel and office uses
- 333 S. Third Street; second story addition to existing office building
- 402 S. Fifth Street; office/retail building
- Block A at 301 S. 13<sup>th</sup> Street; retail project with fast food restaurant, bank and office supply store
- Block B at 1205 W. Front Street; Convention Center Expansion

## *CENTRAL DISTRICT*

- 822 W. Idaho Street; façade and building remodel to create office space
- 204 N. Capitol Blvd.; Le Café de Paris; outdoor dining area

## *WESTSIDE DOWNTOWN DISTRICT*

- 910 W. Main Street; awnings for Sonna Building
- 918 W. Bannock Street; mixed-use building including parking, retail and office
- 1015 W. Main Street; Smith Building; façade remodel to restore historic character
- 1100 W. Jefferson Street; Lock, Stock & Barrel; façade remodel for restaurant
- 1111 W. State Street; Boise Cascade; gravel parking lot
- 1301 W. Bannock Street; Meadow Gold master plan
- 1317 W. Jefferson Street; Cole Architects; façade and building remodel to create office space
- 1317 W. Jefferson Street; Hutchison Smith Architects; façade and building remodel to create office space
- 1404 W. Idaho Street; façade remodel and site improvements to create retail building
- 1405 W. Main Street; Gratton Properties; façade and building remodel for office building

# Financial

The agency makes every effort to maintain accurate and timely accounting. This year represented the first year of new legislative initiatives that refined the agency's budgeting process. In addition fund reclassifications were implemented and this is the second year of GASB34 reporting.

The Foothills Levy Rebate resulted in a \$90,234 rebate to Boise City from the agency.

CAPITAL CITY DEVELOPMENT CORPORATION  
STATEMENT OF NET ASSETS  
September 30, 2002

	Governmental Activities	Business-type Activities	Total
<b>ASSETS</b>			
Cash	595,945	1,882,929	2,478,874
Investments		11,970	11,970
Receivables			0
Accounts receivable	256,835	121,569	378,404
Interest receivable	45,673	7,181	52,854
Taxes receivable	3,711,997		3,711,997
Due from other gov units	52,828,177		52,828,177
Capital contribution receivable	577,700		577,700
Internal balances		249,537	249,537
Prepays	7,279	110,000	117,279
Restricted investments	7,621,802	1,805,764	9,427,566
Invest in property held for resale	3,012,101	0	3,012,101
Deferred bond financing costs		316,630	316,630
Cap assets, net accumulate dep			
Land	504,716	4,970,522	5,475,238
Bldg, improve, and equipment	1,287,779	19,607,300	20,895,079
Construction in progress	9,048		9,048
TOTAL ASSETS	70,459,052	29,083,402	99,542,454
<b>LIABILITIES</b>			
Accounts payable	236,430	460,950	697,380
Accrued liabilities	26,254	4,141	30,395
Interest payable	457,563	73,375	530,938
Internal balances	249,537		249,537
Refundable deposits	28,783	23,795	52,578
Deferred revenue	3,595,793	61,844	3,657,637
Long-term debt		0	
Current portion, less defer int	62,724	919,306	982,030
Long-term, less deferred int	64,294,040	17,216,469	81,510,509
TOTAL LIABILITIES	68,951,124	18,759,880	87,711,004
<b>NET ASSETS</b>			
Invested in capital assets, net of related debt	1,801,543	6,442,047	8,243,590
Restricted for:			
Other purposes	1,360		1,360
Unrestricted	(294,975)	3,881,475	3,586,500
TOTAL NET ASSETS	1,507,928	10,323,522	11,831,450

CAPITAL CITY DEVELOPMENT CORPORATION  
STATEMENT OF ACTIVITIES  
Year Ended September 30, 2002

Functions / Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental activities:							
Community development	\$ 9,757,587	\$ 2,204,261	\$ 3,211,268	\$ 1,556,880	\$ (2,785,178)	\$ -	\$ (2,785,178)
Interest on long-term debt	3,799,053	-	-	-	(3,799,053)	-	(3,799,053)
	<u>13,556,640</u>	<u>2,204,261</u>	<u>3,211,268</u>	<u>1,556,880</u>	<u>(6,584,231)</u>	<u>-</u>	<u>(6,584,231)</u>
Business-type activities:							
Parking facilities	3,928,399	3,106,534	-	-	-	(821,865)	(821,865)
<b>Total government</b>	<b>\$ 17,485,039</b>	<b>\$ 5,310,795</b>	<b>\$ 3,211,268</b>	<b>\$ 1,556,880</b>	<b>(6,584,231)</b>	<b>(821,865)</b>	<b>(7,406,096)</b>
General revenues:							
					414,708	106,496	521,204
					57,224	(23,310)	33,914
					265,000		265,000
					1,203,932	(1,203,932)	-
					<u>1,940,864</u>	<u>(1,120,746)</u>	<u>820,118</u>
					(4,643,367)	(1,942,611)	(6,585,978)
					6,151,295	12,266,133	18,417,428
					<u>\$ 1,507,928</u>	<u>\$ 10,323,522</u>	<u>\$ 11,831,450</u>

# SUMMARY

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CCDC continues to work and plan for the future of Boise. The board directs activities based on the strategic plan. The agency works cooperatively with numerous public and private organizations to fulfill its mission. The agency maintains fiscal integrity and submits this report to the City of Boise for review. Please direct any questions to:

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